# Mississauga's Corporate Climate Risk Assessment

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# Corporate Climate Risk Assessment











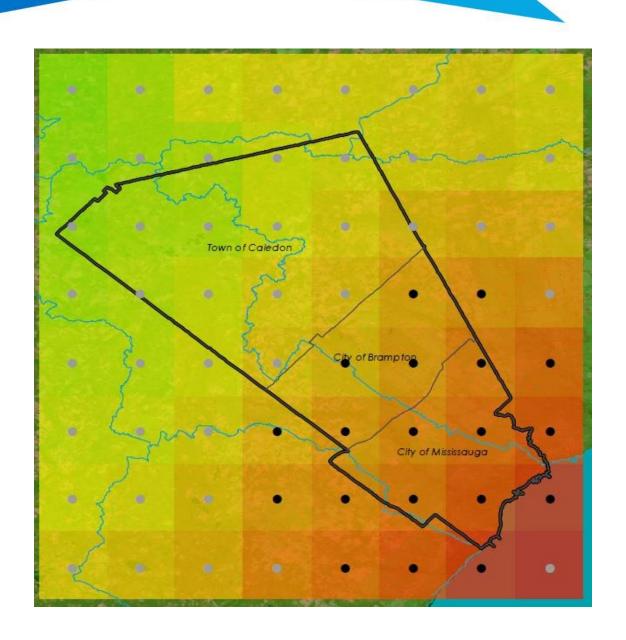
### **Process**

- Present to Divisional Leadership Teams recruit participants
- Initial Meeting with Participants 1 hour
- Identification of Risks through email and, if needed, meetings
- Evaluation of Likelihood completed by Environment Division with OCC
- Workshop to present risks and evaluate severity ½ to full day

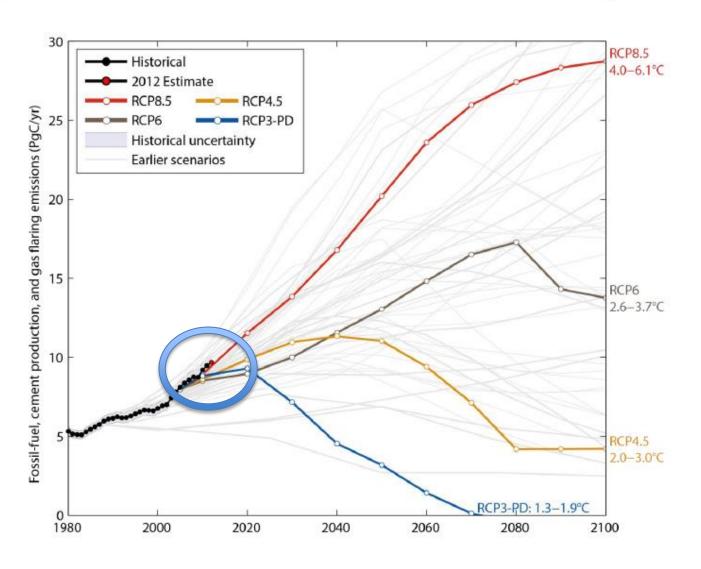


## Mississauga Data Points

10km x 10km







#### Climate Scenarios



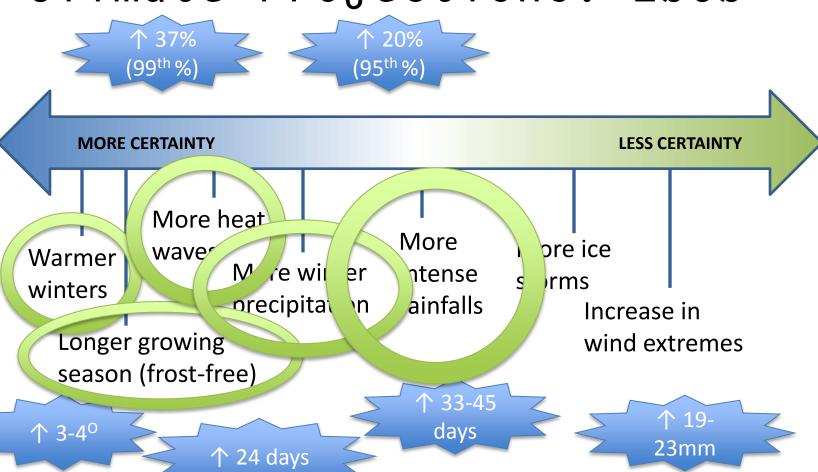
# Future Climate Data Detailed (2050)

|                                 | Baseline (2010) | RCP4.5        | RCP8.5        |
|---------------------------------|-----------------|---------------|---------------|
| Annual Average Temperature      |                 |               |               |
| (°C)                            | 8.216667        | 2.366667      | 3.258333      |
| Winter Average Temperature      | -3.7            | 2.8           | 3.666667      |
| Growing Season Length (Days)    | 178.2           | 23.7          | 23.7          |
| Total Winter Precipitation (mm) | 174.8           | 18.8          | 22.5          |
| Days with Maximum               |                 |               |               |
| Temperature Over 30°C (Days)    | 13.8            | 20            | 31.6          |
| 99th Percentile Precipitation   |                 |               |               |
| (mm)                            | 58.80672        | 74.28634(26%) | 83.03952(41%) |
| 95th Percentile Precipitation   |                 |               |               |
| (mm)                            | 218.34          | 243.8206(12%) | 255.2548(17%) |
| Days with Freeze Thaw Cycles    |                 |               |               |
| (Days)                          | 6.941667        | 1.575(23%)    | 2.208333(32%) |



# Background

Climate Projections: 2050





# **Average Temperature**

2050:



2100:







# **Identifying Risks**

|                             | Climate Impacts                                 |                  |  |                      |                                    |                              |                       |                   |                |                  |  |                  |
|-----------------------------|---|------------------|--|----------------------|------------------------------------|------------------------------|-----------------------|-------------------|----------------|------------------|--|------------------|
| Longer<br>Growing<br>Season | Greater<br>Average<br>Annual<br>Temperat<br>ure | Hotter<br>Summer |  | Annual<br>Precipitat | More<br>Rain/<br>Snow in<br>Winter | More<br>Intense<br>Rainfalls | More<br>Heat<br>Waves | Wetter<br>Springs | Wetter<br>Fall | Less Dry<br>Days |  | General<br>Risks |
|                             |   |                  |  |                      |                                    |                              |                       |                   |                |                  |  |                  |
|                             |   |                  |  |                      |                                    |                              |                       |                   |                |                  |  |                  |
|                             |   |                  |  |                      |                                    |                              |                       |                   |                |                  |  |                  |
|                             |   |                  |  |                      |                                    |                              |                       |                   |                |                  |  |                  |
|                             |   |                  |  |                      |                                    |                              |                       |                   |                |                  |  |                  |
|                             |   |                  |  |                      |                                    |                              |                       |                   |                |                  |  |                  |
|                             |   |                  |  |                      |                                    |                              |                       |                   |                |                  |  |                  |



# Impact Likelihoods

|            | 5 | Almost Certain – the risk will occur                         | 90-100%<br>probability |
|------------|---|--|------------------------|
| Rating     | 4 | Very Likely – the risk will probably occur                   | 55-90%<br>probability  |
|            | 3 | Likely – the risk could occur                                | 30-55%<br>probability  |
| Likelihood | 2 | Unlikely – the risk may occur                                | 5-30%<br>probability   |
|            | 1 | Rare – the risk will occur only in exceptional circumstances | <5%<br>probability     |



|               |                                  | ×                    | MISSISS                 | auga   |        |   |                     |  |                          |                |                   | Risk<br>Source   | Indic                      | ator                                     | Historica<br>I (1981-<br>2010)<br>Yalue   | Current<br>Scenario<br>Likelihood  | Future<br>(2041-<br>2070)<br>Yalue                  | Confidenc<br>e in Trend |                   | ire<br>nario<br>lihood  |
|---------------|----------------------------------|----------------------|-------------------------|--|--------|---|---------------------|--|--------------------------|----------------|-------------------|--|----------------------------|--|---|--|---|-------------------------|-------------------|-------------------------|
|               |                                  |                      |                         |  | V      |   | ksh                 |  | •                        |                |                   | Rain/Snow in   | Total<br>Precipi<br>Winter | itation in                               | 174.8 mm  | Almost Certain<br>- the risk will<br>occur   | 193.6 - 197.3<br>mm                                 | Likely Increase         |                   |                         |
| Finan<br>cial | Property / Physical Damage (City | Peo<br>ple           |                         | sequence<br>Busines<br>s<br>Continu<br>it <b>u</b> | Reputa | Critical<br>Infrastruct<br>ure<br>(Electricit | 11. Works Operation | ter 🕶                                  | General \$ 7 % Numle     | 1              | ïrs               |  | Total /<br>Precipi         |  | 814.3 mm  | Almost Certain<br>- the risk will<br>occur   | 880.8 - 885.2<br>mm                                 | Likely Increase         |                   | ot Certain –<br>ok will |
|               |                                  |                      |                         |  |        |   |                     | H<br>istorica<br>1981-<br>110)<br>alue | Current                  | in             | cro<br>cro<br>yst | More Intense<br>Rainfalls  | xim                        | um r Day<br>tation<br>um 5 Day<br>tation | 58.8 mm<br>218.3 mm   | Almost Certain<br>- the risk will<br>occur   | mm<br>'369.2 -<br>428.4mm                           | Likely Increase         | Alm<br>the<br>occ | : Certain -             |
|               |                                  |                      |                         |  |        |   |                     | 1.8 mm                                 |                          |                | cro<br>cro<br>yst | Wetter<br>Secion   | al<br>cipi                 | itation in                               | 420.4 mm<br>This can lead t   |  | 466 - 467 mm  | Likely Increase         | Alm<br>the        | Certain -               |
|               |                                  |                      |                         |  |        |   |                     | 4.3 mm                                 | - the risk will<br>occur | 97.2 - 1<br>mm |                   | sed precipitatio<br>sed volume in th<br>m.                         |                            |  | volume, which<br>additional main<br>pumping. Curr<br>systems are do<br>off a 5-year sto<br>designs may no | the anticipated<br>will require<br>atenance due to<br>ent storm water<br>signed based<br>orm. New<br>eed to be based<br>torm and newer | City may requir<br>additional stori<br>water ponds. |                         |                   |                         |
| incres        | sed volume in the storm w        | oter   pum<br>Sheet2 | ping. Current storm was | er   additional stor                               | m  -   |   | Precipitation in J  | 8.3 mm                                 | Almost Cores             |                | сгеа              | sed precipitatio<br>sed volume in th<br>ily Increase the risk will |                            |  | certain areas if<br>cannot handle<br>volume, which<br>additional mair                                     | the system<br>the anticipated  | City may requir<br>additional store                 |                         |                   | <b>*</b>                |



# **Consequences Definitions**

### **Consequence Categories**

#### **Financial**

Property/ Physical Damage (City Owned/Other)

**People** 

**Environmental** 

**Business Continuity** 

Reputation

Critical Infrastructure (Electricity, Water, Etc.)

### **Consequence Numerical Ranking**

| 1 | Insignificant |
|---|---------------|
| 2 | Minor         |
| 3 | Moderate      |
| 4 | Major         |
| 5 | Catastrophic  |



# Calculating Risk

### **Single Category Risk Score**

Impact Scenario
Likelihood

X

Highest Category of Consequence Rating

Risk

### **Cross Category Risk Score**

Impact Scenario
Likelihood

X

Sum of Consequence Ratings

= Risk



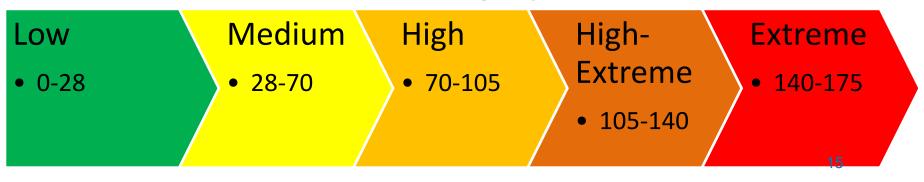
### Risk Scales

### **Single Category Risk**

|                |               |       | Consequence |       |             |
|----------------|---------------|-------|-------------|-------|-------------|
|                | Insignificant | Minor | Moderate    | Major | Catastrophi |
| Almost Certain | М             | М     | Н           | В     | E           |
| Very Likely    | L             | М     | Н           | Н     | £           |
| Likely         | L             | М     | М           | Н     | Н           |
| Unlikely       | L             | L     | М           | М     | Н           |
| Rare           | I.            | L     | Ĺ           | Ĺ     | Н           |

|            |   |   | С  | onsequence | es |    |
|------------|---|---|----|------------|----|----|
|            |   | 1 | 2  | 3          | 4  | 5  |
|            | 5 | 5 | 10 | 15         | 20 | 25 |
| Likelihood | 4 | 4 | 8  | 12         | 16 | 20 |
| Likeli     | 3 | 3 | 6  | 9          | 12 | 15 |
|            | 2 | 2 | 4  | 6          | 8  | 10 |
|            | 1 | 1 | 2  | 3          | 4  | 5  |

### **Cross Category Risk**





# **Divisional Report**

#### Environment Risk Assessment Report

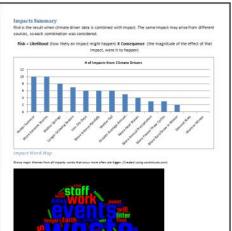
#### Background

This report presents the results of the Corporate Climate Risk Assessment for your division. This will provide a preliminary overview of the impact climate change may have on your division to 2050. High risks should be prioritized for action; actions to mitigate risks can be built into your business plan over the next few years.

Results from all divisions will be combined and reported to LT and Council. These results and identified actions to mitigate risks will also be used as a key input into the development of adaptation actions in the climate change plan. This risk assessment is the first step in the City adapting to climate change.

#### Highlights

- · 70 risks were identified
- · Waste and events have most impacts on them
- No high cross category risks; top cross category risks related to waste, event equipment and expectations
- 13 impacts were identified high for a single consequence category; financial and operational has the most risks





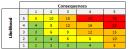
Cross Category Risks compare impacts by their consequence scores across categories. This identifies risks that have higher consequences across all the categories identified. Risks with higher scores should be prioritized for action. Risk scores fall into categories as follows:

- Low: 0-28
- Medium: 28-70
- High: 70-105
- High-Extreme: 105-140
   Extreme: 140-175

# 

#### Risk = Likelihood X Consequence in Highest Category

See Appendix B for Risk Descriptions. Single category risks identify the highest consequence category for each impact. This identifies the highest risks for each type of consequence. If highest scores are tied, the risk appears in both categories. Risk scores fall into categories based on the following chart.



 $Risks \ with \ higher scores \ should \ be \ prioritized \ for \ action \ based \ on \ the \ category \ they \ are \ identified \ with.$ 

#### Appendix A: Top Cross Category Risks

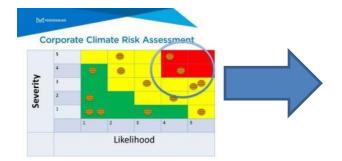
| Climate<br>Driver         | Impact   | Risk<br>Score | Risk<br>Level |
|---------------------------|--|---------------|---------------|
| Wetter<br>Springs         | External waste equipment deteriorating   | 65            | Medium        |
| More<br>Extreme<br>Storms | Env Div may be expected to report on climate change events, outcomes, etc. and show trends   | 60            | Medium        |
| More Intense<br>Rainfalls | May require sturdler/more weather resistant cover/tent for events  | 60            | Medium        |
| Wetter Fall               | External waste equipment deteriorating   | 55            | Medium        |
| More<br>Extreme<br>Storms | Larger winds will blow over waste and recycling containers Larger<br>storms tend to create litter issues(blowing) heavy front end container<br>lids hurting people | 52            | Medium        |

#### Appendix B: High and Extreme Single Category

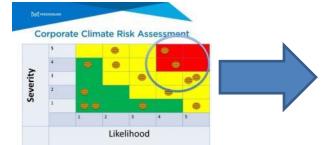
| Climate Driver               | Impact  | Risk<br>Score | Risk Level | Category(s)              |
|------------------------------|---|---------------|------------|--------------------------|
| More Extreme<br>Storms       | Env Div may be expected to report on climate change<br>events, outcomes, etc. and show trends   | 16            | High Risk  | Financial<br>Operational |
| Wetter Springs               | External waste-equipment deteriorating  | 15            | High Risk  | Financial<br>Reputation  |
| More Intense<br>Rainfalls    | May require sturdler/more weather resistant cover/tent<br>for events  | 15            | High Risk  | Financial<br>Operational |
| Wetter Fall                  | External waste equipment deteriorating  | 15            | High Risk  | Financial<br>Reputation  |
| Hotter Summer                | Health and safety impacts on staff working outside events   | 15            | High Risk  | Operational              |
| More Extreme<br>Storms       | Larger winds will blow over waste and recycling<br>containers<br>Larger storms tend to create litter issues (blowing)<br>Heavy front and container lids hurting people  | 12            | High Risk  | Environmental            |
| More Extreme<br>Storms       | Fotential for increased inquiries/contact (e.g. from<br>residents, other divisions, Council) regarding climate<br>change<br>Requiring additional staff resources (e.g. time) to respond                                     | 12            | High Risk  | Financial<br>Operational |
| Hotter Summer                | Additional measures may be required to ensure<br>protection of employee and volunteer health and safety<br>when working at outreach events (proper clothing, tents,<br>access to water).  Thus, will need additional funds. | 12            | High Rick  | Financial<br>People      |
| More Annual<br>Precipitation | Ensure that outreach materials used at outdoor events can withstand more frequent wet weather (durable tent, protected IT equipment, appropriate format of information materials).  Thus, may need additional funds.        | 12            | High Risk  | Financial                |
| More Intense<br>Rainfalls    | Ensure that outreach materials used at outdoor events can withstand wet weather (durable tent, protected IT equipment, appropriate format of information materials, etc.).  Thus, may need additional funds.                | 12            | High Risk  | Financial                |
| Longer Growing<br>Season     | Programming costs of community gardens may increase<br>Resulting in a potential need to increase grant amount   | 12            | High Risk  | Financial<br>Operational |
| Hotter Summer                | Increased need to provide water at events   | 12            | High Rick  | People                   |
| More Extreme<br>Storms       | Help other service areas with business cases for more<br>funding to deal with climate change  | 12            | High Risk  | Financial<br>Operational |



# Reporting



Divisional Leadership Team



Likelihood

Divisional Leadership Team

Corporate Climate Risk Assessment

Divisional Leadership Team

Leadership Council Team



# Hindsight is 20/20!

Ask for the engaged/interested

Time for research

Cross-pollinate among the divisions

Engage Leadership throughout



### **Thank You!**

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